

Performance Indicators	Fiscal Year						
	2005	2006	2007	2008	2009	2010	
Waste landfilled (metric tons) per metric ton of product produced	0.013	0.012	0.013	0.013	0.010	0.010	0.009
Electricity Purchased (gigajoules) per metric ton of production	1.19	1.23	1.20	1.18	1.17		1.14
Energy used (gigajoules) per metric ton of product produced	3.48	3.50	3.45	3.50	3.47		3.37
CO2 Intensity (per metric ton of product produced) Production related only	0.311	0.315	0.309	0.316	0.313		0.305
Water used (m3) per metric ton of product produced	5.02	4.74	4.60	4.04	3.94		3.91
Water discharged (m3) per metric ton of product produced	4.26	3.93	3.86	3.37	3.24		3.23
Waste & Byproducts (Metric Tons)							
Total waste & Byproducts generated	406,398	405,952	409,822	421,060	425,631		402,308
Byproduct				108,738	99,852		84,157
Incineration with energy recovery	367,339	369,288	369,390	49,618	46,118		41,124
Recycled				225,264	249,299		252,212
Landfill	39,059	36,664	40,432	37,439	30,363		24,816
Global Recycle Rate	90.4%	91.0%	90.1%	91.1%	92.9%		93.8%
Energy (Millions Gigajoules)							
Total Energy Use - all sources	10.75	10.83	10.99	10.43	10.08		9.67
Electricity Purchased	3.7	3.8	3.8	3.5	3.4		3.3
Fuel Used (natural gas, propane, diesel fuel and coal)	6.9	6.8	6.9	6.6	6.4		6.1
Renewable Energy (spent coffee grounds, biogas and biomass)	0.1	0.2	0.3	0.3	0.3		0.3
Renewable Energy (as percent of total energy used)	1.37%	2.11%	2.31%	3.17%	3.21%		2.88%
CO2 (Production Related Only)							
Direct GHG emissions (metric tons of CO2 equivalents) - Scope 1	358,194	349,127	355,925	343,514	329,480		315,700
Indirect GHG emissions (metric tons of CO2 equivalents) - Scope 2	603,360	624,047	628,361	597,240	580,224		558,116
Total CO2 Emissions	961,554	973,174	984,286	940,754	909,703		873,816
Water (Millions m3)							
Total Water Withdrawal				12.06	11.44		11.20
Municipal Water Purchased	15.51	14.67	14.66	8.64	8.30		7.61
Onsite Groundwater Well				3.41	3.12		3.58
Surface Water				0.009	0.008		0.005
Water Discharge	13.19	12.16	12.30	10.03	9.40		9.26
Certifications							
ISO14001 (Number of Facilities Certified)		12 of 125 (10%)	12 of 126 (10%)	13 of 123 (11%)	14 of 122 (11%)		15 of 117 (13%)
Global Food Safety Initiative (GFSI) Certified Facilities (SQF Level 2, IFS, or BRC)					81 of 122 (66%)		117 of 117 (100%)
Safe Quality Foods (SQF) Level 3 Certified (North America Only)					10 of 57 (17%)		57 of 57 (100%)
Safety							
Total Recordable Incident Rate (per 100 full-time employees)		4.38	3.96	3.34	2.94		2.76
Lost Workday Case Frequency Rate (lost work day cases X 200,000/hours worked)		1.13	1.12	1.11	1.14		1.20
Lost Time Injuries (per million hours worked)		5.65	5.61	5.54	5.72		6.02
Total Recordables (per million hours worked)		21.91	19.82	16.69	14.69		13.82
Fatalities of employees and contractors		0	3	4	4		0
Regulatory							
Number of penalties, notices of violation, legal actions, prohibitions, abatement notices, fines or prosecution notices.				21	19		38
Environmental Fines \$				\$ 80,714	\$ 69,978		\$ 27,832
Number of spills or releases required by law to be reported to the regulatory authorities (per permit, plan, state or federal/country threshold). Spills usually mean liquids or dry material. Releases may include gases or volatile compounds.				1	14		21
Total workforce (number of employees)	50,000	41,000	38,000	37,000	35,000		33,000