

# Financial highlights

Dollars in millions except per share data	Years ended	June 27, 2009 <sup>1</sup>	June 28, 2008 <sup>1</sup>	% Change
<b>Results of Operations</b>				
<b>Continuing operations</b>				
Net sales		\$12,881	\$13,212	(2.5)%
Income before income taxes		588	160	NM
Income (loss)		364	(41)	NM
Income (loss) per share of common stock – diluted		0.52	(0.06)	NM
Income (loss) from discontinued operations		–	(14)	NM
Gain (loss) on sale of discontinued operations		–	(24)	NM
Net income (loss)		364	(79)	NM
Net income (loss) per share of common stock – diluted		0.52	(0.11)	NM
<b>Other Information<sup>2</sup></b>				
Net cash from operating activities		900	596	51.1
Total media advertising and promotion expense		503	594	(15.4)
Depreciation		383	398	(3.7)
Capital expenditures		379	509	(25.6)
Annualized dividends per share of common stock <sup>3</sup>		0.44	0.42	4.8

<sup>1</sup> See Financial Review and Notes to Financial Statements regarding the exit activities, asset and business dispositions, impairment charges, transformation charges and Project Accelerate charges included in these reported results.

<sup>2</sup> Financial amounts include results for businesses reported in continuing operations.

<sup>3</sup> Represents the dividend declared in the fourth quarter, annualized for the year.

## Mission

To simply delight you... every day

## Vision

To be the first choice of consumers and customers around the world by bringing together innovative ideas, continuous improvement and people who make things happen

## Values

Act with *integrity*

Use *imagination*

Be *inclusive*

Work as a *team*

Have *passion* to excel

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